



Issues to address in CISM Team Development

The following should be considered in the development of a CISM Team. This worksheet can serve to help address each of the steps necessary for building the Team. A forming committee may want to divide the list into workable areas for subcommittees to focus their efforts towards.

- Does the data collected indicate a need for a CISM team in the area?
- Is there any history of a now defunct team?
- Is there already a nearby team in operation?
- Is it possible to join resources with an existing team or is there a need for a new team?
- Are arrangements currently in place for an existing team when necessary?
- Can existing resources suffice or is it necessary to form a new team?
- How often would a new team be used in an average year?
- Is there a realistic start-up date for the team?
- Have membership criteria been established?
- What is the team member application process?
- Who will choose the team members?
- Will the team incorporate itself?
- Are the mental health professionals self-insured?
- How large an area will be served?
- How large is the population to be served?
- Is there an appropriate lead agency?
- Do the emergency personnel or members of the target organization want the team?
- Are there sufficient knowledgeable mental health professionals willing to serve on a team?
- Does a good referral system of mental health professionals exist?
- Is one of the mental health professionals willing to serve as the clinical director of the team?



- Are the available mental health professionals willing to train with the peer support personnel to serve on the team?
- Will all the agencies cooperate in running the team?
- Is there a pool of peer support personnel willing to be trained and to serve on the team?
- Is there an available leader for the team development?
- Is a steering committee or organization committee being formed?
- Is there a team membership committee and a membership application?
- Is a nearby Basic CISM training available or are arrangements being made to bring in a training consultant or training team?
- Have any attempts been made to educate the potential users of a team about its services?
- What plans exist for familiarization programs for the emergency personnel or for members of the targeted organization in the area to be served?
- Is the organization committee (steering committee) prepared to write a set of team operating protocols based on the basic CISM concepts described in the crisis intervention and CISM literature and utilized by other well-organized teams?
- Are team members willing to meet regularly to assure the best possible development of the team?
- Is there sufficient financial support available to establish a CISM team? (Experience indicates that it costs about \$6000 to \$10,000 to train a team to the basic level of CISM. That may vary widely in different places.)
- Is there a 24-hour communication system willing to handle the incoming calls for CISM services?
- Are enough team coordinators prepared to screen incoming calls on a 24-hour basis and assign priorities to CISM services, alert team members, and deploy teams as required?
- Are team members willing to obtain regular continuing education in at least the following areas:



- Crisis intervention
- Human communication skills
- General stress
- Physiological response to stress
- Posttraumatic Stress Disorder (PTSD)
- Conflict resolution techniques
- Peer support techniques
- Directive intervention skills
 - 1. Incident command
 - 2. Disaster services
 - 3. Line-of-duty death
 - 4. Significant other support
- Group dynamics
- Knowledge of emergency services
- Advanced group crisis intervention training
- Suicide recognition/intervention/prevention/recovery
- Making referrals
- Grief and mourning
- Understanding children in stress
- Cumulative stress
- CISM team protocols
- Ethics and confidentiality
- Multi-agency support services
- Updates on CISM programs and on the group process, CISD
- Updates on defusings, one-on-one and so on
- Other crisis related topics

(excerpted from The Care and Feeding of a Successful Critical Incident Stress Management Team; copyright 2013, Jeffrey T. Mitchell, Ph.D.)